

# TOWN OF COLMAR MANOR

"The Little Town That Can"

3701 Lawrence St., Colmar Manor, MD 20722

## Colmar Manor 2023-2028 Strategic Plan

#### **Colmar Manor Mayor and Town Council Vision:**

#### **Effective Governance and Administration**

Colmar Manor's governing body is engaged and committed to the community by actively pursuing solutions to promote efficiency and transparency; Town staff develop and deliver services that support the community and systems that ensure continuity and accountability.

#### **Sustainable Community**

Colmar Manor's ongoing sustainability is supported by a holistic focus on the environmental, social, and economic factors:

- Colmar Manor supports the preservation and enhancement of its natural and historic resources.
- Residents participate in a thriving and active community where they can age in place.
- The Town fosters economic stewardship through initiatives that support economic mobility.

#### **Inclusive Neighbors**

Colmar Manor is a diverse community where neighbors know and support each other, and work to create shared values.

#### 1- Effective Government and Administration

Strategy (Objective)		Action Steps	Target Date	Lead Responsibility
Ensure that Town policies and practices meet current finance and local	1.1	Implement quarterly budget reporting.		
government best standards	1.2	Develop a five-year operating budget forecast.		

	1.4	Develop departmental performance measures, focusing on outcomes and relationships to the budget.  Develop a facilities reserve fund for needed physical asset replacements (e.g. roofs, boilers, HVAC, etc.)	
	1.5	stabilization fund to hedge against potential economic downturns.	
	1.6	Create Town's financial policies (debt limit, investment guidelines, rainy day fund, and guidelines, etc.)	
	1.7	Create a Town document retention policy.	
Explore strategies to decrease costs and increase revenue	1.8	Review departmental fee structures to ensure that they are aligned with other localities.	
	1.9	Expand efforts to identify and apply for additional grant opportunities.	
	1.10	Annually audit revenue streams (facility rentals, etc.)	
	1.11	Explore possibility of outsourcing certain functions as a cost-savings strategy (i.e. landscaping, cleaning, etc).	
	1.12	Research additional revenue streams.	
Invest in public safety technology and facilities as well as cybersecurity tools.	1.13	Identify and utilize technological advances and ensuring that facilities can adapt.	

	1.14	Provide ongoing training to	
	1.14	staff regarding safe network	
		environment and strategies.	
	1.15	Review and update IT policies	
	1.13	to better protect the network	
		and staff and to reflect changes	
		in technology.	
	1.16	Implement security	
		improvement to IT	
		infrastructure to ward against threats.	
Improving Town	1.17	Complete charter review	
Administration	1.1/	process.	
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	1.18	Complete Codification.	
	1.19	Creation of Code Website.	
	1.20	Create and perform annual	
		review of Town Council Rules.	
	1.21	Develop workplans for each	
		department.	
Developing Leadership Skills	1.22	Strive to have each	
of the Town Council to		Councilmember complete the	
Fulfill their Duties		University of Maryland Academy of Excellence.	
	1.23	Hold and annual retreat with a	
		roles and responsibilities	
		overview.	
Improved Transparency	1.24	Provide ease of access for the	
protea transparency	1.27	public to view town	
		documents.	
	1.25	Councilmembers staff will	
		complete public records	
	1.26	training.  Town will create an updated	
	1.20	ethics ordinance.	
	1.27	Provide additional methods for	
		residents to communicate with	
		town hall.	

Continue to develor	1 20	Most rogularly with and	
Continue to develop	1.28	Meet regularly with and	
emergency best practices		provide training to town's	
strategies		emergency management	
		responders, including Town	
		Council members.	
	1.29	Share emergency prepared-	
		ness plans, demos with	
		community.	
Assess organizational	1.30	Identify training required to fill	
training gaps – including	1.30	, , ,	
need for training staff in		gaps.	
	1 21		
process examination and	1.31	Implement training plan.	
analysis to make cross –			
functional teams more			
effective and develop a plan			
to address these gaps.			
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Implement strategies to	1.32	Actively participate in	
extend Colmar Manor's		leadership positions in regional	
presence, reputation, and		and statewide organizations.	
contributions on a regional,			
state, and national level			
Develop a proactive and	1.33	Research how other	
thoughtful process for		communities engage with	
community engagement on		residents.	
land-use decisions, large			
public works projects, and			
other issues that may be			
controversial or have	1.34	Form a cross departmental	
significant impact on		committee to draft criteria for	
residents.		determining engagement	
i esidenes.		strategies and to develop	
		engagement training activities.	
	1.35	Implement community	
		engagement process.	
Explore and create	1.36	Develop a series of programs	
programming that provides		that bring Town Hall	
additional engagement		representatives into the	
opportunities to residents.		community on a monthly basis.	
opportunities to residents.		community on a monthly basis.	
	1.37	Provide staff training to all	
		frontline personnel to answer	
		residents' most frequently	
		asked questions.	
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	1.38	Create town leadership group	
	1.50	to build skills for the next	
		generation of leaders.	
		Series action of leaders.	
Maintain and enhance	1.39	Host regular targeted	
communication tools		community listening sessions.	
currently utilized and			
explore engagement	1.40	Utilize videos on social media	
opportunities/effectiveness	1.10	for the purpose of educating	
offered by internet-based		town residents of town issues	
and other engagement tools		and activities.	
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	1.41	Redesign the Towns' website,	
		making it more user friendly	
		and easier to navigate.	
	1.42	Explore other communication	
		tools such as Whats App.	
Reduce energy usage in	1.43	Purchase/lease additional	
Town facilities and	1.45	alternative fuel vehicles for	
operations		Town fleet.	
operations .		10Williams	
	1.44	Evaluate feasibility of	
		vegetative roof systems.	
Increase the number of and	1.45	Develop an Open Space master	
improve town green spaces		plan.	
	1.46	Identify and utilize funding	
		streams for greenspace.	
	1 47	Improve relationships with	
	1.47	external stakeholders.	
		external stakenoluers.	
	1.48	Implementation of Lariscy Lot	
		design.	
Reduce volume of solid	1.49	Encourage food/leaf	
waste collected		composting at home.	
	1.50	Consider piloting a food waste	
		compost program.	
	1.51	Continue stream restorations	
	1.51	and best practices projects,	
		such as rain gardens, to	
		improve runoff water quality	
		and quantity.	
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	1.52	Promote native plants in	
		restoration projects.	
Work to preserve and			
restore environmental			
features to more natural			
states			

### 2- Sustainable Communities

Strategy (Objective)		Action Steps	Target Date	Lead Responsibility
Maintain low crime rates and reduce crime rates where possible, specifically focusing on property crimes	2.1	Increase officer visibility through focused directed patrols.		
and crimes targeting the elderly.	2.2	Utilize communication tools, community outreach programs, and officer training to promote crime prevention efforts.		
	2.3	Develop and implement a neighbor conversation, staff- based crime watch/ambassador program.		
Improve traffic and pedestrian/bicycle safety.	2.4	Implement targeted traffic enforcement strategies, data analysis, and traffic safety violations.		
	2.5	Host prevention and education programs and messaging.		
	2.6	Review safety violations and enforcement behaviors.		
Colmar Manor's ongoing sustainability supported by	2.7	Sustainable Maryland recertification.		
a holistic focus on the environmental, social, and economic factors.	2.8	Review and enhance Town practices related to resource usage, recycling, and recycling services		
Create a shared vision of our district and how it ties into the other Port Town's.	2.9	Promote local businesses and entrepreneurs to create economic opportunities		

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	2.10	Connecting Small		
		Businesses to Resources.		
Create tools to better	2.11	Create a building		
manage development		department.		
Enhancing the natural	2.12	Taking the Dueling Creek		
beauty of the town's	2.12	back to natural state.		
		back to flatural state.		
waterways	2.42	Family Books and Assist		
Residents participate in a	2.13	Façade Program to Assist		
thriving and active		Seniors.		
community where they can	2.14	Senior Club and Senior		
age in place	2.17	Programing.		
		Frogrammg.		
	2.45	Duranisha wa a wallali i la aa wa a a la		
	2.15	Provide monthly hot meals		
		to senior.		
Support the preservation	2.16	Creation of a Town-wide		
and enhancement of its		Historic District.		
natural and historic				
resources	2.17	Improved Dueling Grounds.		
lile i'f and an and	2.40			
Identify and promote	2.18	Implement and promote		
multimodal transportation		safety improvements.		
options that include transit,				
pedestrian, and bicycle	2.19	Pursue grant sources for		
opportunities.		pedestrian and bicycle		
		projects.		
	2.20	Prioritize sidewalk projects,		
		especially those that		
		enhance safety or create		
		jurisdictional connections.		
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	2.21	Participate in the Walkable		
	2.21	Watershed program.		
		watershed program.		
	2.22	Identify locations for new		
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		traffic signals and		
		pedestrian-controlled		
		crossing, Bladensburg Rd.		
	2.23	Identify locations for bicycle		
	2.23	parking and bike- sharing		
		stations.		
		Stations.		
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Enhance economic vitality	2.24	Implement wayfinding	
-	2.24		
and place making initiatives		signage and other gateway	
		strategies to identify key	
	2.25	interest points.	
	2.25	Paint street art on	
		sidewalks, crosswalks,	
		storm drains to make	
		walking more fun and safer.	
	2.26	Use public art, lighting,	
		crosswalks, and other	
		unique strategies to make	
		the commercial corridor	
		more walkable and create	
		better connections.	
	2.27	Complete the development	
		of Lariscy Park.	
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	2.28	Join American Bloom	
		beautification organization	
		to enhance the community	
		with flowers, trees, and	
		lifestyle enhancements.	
Encourage safe walking and	2.29	Explore utilizing GIS	
bicycling for fun, health,		mapping to provide	
fitness, and transportation		information about	
		infrastructures in and	
		around Town.	
Improve traffic control	2.30	Identify and implement	
		traffic- calming options.	
	2.31	Incorporate alternative	
		methods of transportation	
		within street redesigns.	
	2.32	Identify strategies to reduce	
	2.52	neighborhood cut-through.	
		neighborhood cut-tillough.	
	2.33	Conduct parking studies at	
		crucial locations and	
		identify parking options in	
		congested location.	
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	2.34	Improved roadway striping	
		and other traffic-oriented	
		pavement markings.	
Town revitalization and	2.35	Encourage wide variety of	
development	2.55	housing options to attract	
development			
		diverse populations of all	
		ages.	
	2.36	Update commercial signage	
		policies.	
	2.37	Renewing the Port Towns	
		sector plan.	
Promote independent,	2.38	Undertake an economic	
locally owned businesses.		development strategy and	
Create an environment that		market study.	
encourages a healthy		market study.	
balance of businesses.	2.39	Expand and promote	
parance of businesses.	2.33	business meet and greets.	
Implement strategies that	2.40	Hold regular pop-up	
encourage residents to		markets.	
shop locally and regional	2.41	Create a web-based	
residents.		business directory.	
	2.42	Create plans with Port	
		Towns.	
Encourage unique place	2.43	Identifying preserving and	
making through high	5	restoring historical sites	
quality development, public		where appropriate.	
		where appropriate.	
art, and enhanced public	2.44	Become a certified local	
spaces.		government and create	
		historic district.	
		installe district.	
	2.45	Develop a Public Art Plan.	
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	2.46	Create, obtain, and	
	=: . •	maintain a public art project	
		that actively engages the	
	2.47	community.	
	2.47	Install a sensory playground	
		for children with disabilities.	
Increase the quality and	2.48	Enhance event sponsorship	
quantity of event		opportunities for	
programming.		businesses.	
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	2.49	Create a recreation and	
	2.49		
		Events Plan.	

2.50	Evaluate existing events and explore new events and locations.	
2.51	Develop an annual recreational entertainment publication.	

# **3- Inclusive Neighbors**

Strategy (objective)		Action Steps	Target Date	Lead Responsibility
Strengthen community bonds and promote good neighbor initiatives	3.1	Establish committees representing town diversity.		
	3.2	Celebrate the contributions of the different ethnic groups who have made Colmar Manor what it is today through community events.		
	3.3	Establish Town-wide safety programs.		
Become a diverse community where neighbors know and	3.4	Provide professional support to town committees.		
support each other, and work to create shared values	3.5	Obtain "Certified Welcoming" by Welcome America.		
	3.6	Provide for improved language access.		
	3.7	Educate and promote voting in town and other elections.		
	3.8	Establish opportunities for advancement of language skills and exchange of cultures.		